

# DIN EN 9241:2026-03 (E)

Aerospace series - Programme management - Execution logic; English version EN 9241:2025

---

<b>Contents</b>		<b>Page</b>
European foreword .....		4
1	Scope.....	5
2	Normative references.....	6
3	Terms and definitions.....	6
4	Acronyms .....	9
5	Execution logic: end-purpose, concepts and constitutive elements.....	10
5.1	End-purpose of programme execution logic.....	10
5.2	Concepts.....	11
5.2.1	Programme execution logic .....	11
5.2.2	Execution plan.....	11
5.3	Constitutive elements of execution logic.....	12
5.3.1	Strategy elements .....	12
5.3.2	Technical construction elements.....	12
5.3.3	Risk control elements.....	14
5.3.4	Reference documents.....	16
6	Execution logic construction process .....	16
6.1	General.....	16
6.2	Inputs for the execution logic construction process.....	18
6.2.1	Strategy for product acquisition by the customer .....	18
6.2.2	Supplier's strategy and environment .....	18
6.2.3	Execution requirements.....	18
6.3	Description of the execution logic construction activity .....	19
6.3.1	Incorporation of a standard execution logic.....	19
6.3.2	Incorporation of execution requirements.....	19
6.3.3	Identification of processes and associated meeting points.....	19
6.3.4	Association of basic components .....	20
6.3.5	Cascading and consolidation in the customer/supplier network.....	20
6.4	Interfaces with the other disciplines.....	22
6.4.1	General.....	22
6.4.2	Interfaces with quality assurance.....	22
6.4.3	Interfaces with configuration management.....	23
6.4.4	Interfaces with risk management and opportunity management.....	23
6.4.5	Interfaces with the procurement strategy.....	23
6.4.6	Interfaces with legal management of the programme .....	24
6.4.7	Interfaces with safety and dependability.....	24
6.5	Process output: execution logic .....	24
7	Execution logic change control .....	25
7.1	General.....	25
7.2	Triggers for updating the logic .....	25
7.3	Impact analysis.....	26
7.4	Decisions and baselining.....	26
8	Capitalization and lessons learned about the logic.....	27
Annex A (informative)	Contents of an execution plan.....	28

**Annex B (informative) Example of execution logic for an entire programme..... 31**  
**Annex C (informative) Examples of specificities to be taken into account..... 42**  
**Bibliography ..... 46**