

ISO/IEC/IEEE 16326:2019-12 (E)

Systems and software engineering - Life cycle processes - Project management

Contents		Page
Foreword	v
Introduction	vii
1	Scope	1
1.1	Purpose	1
1.2	Field of application	1
1.3	Limitations	1
2	Normative References	1
3	Terms, definitions and abbreviated terms	2
3.1	Terms and definitions	2
3.2	Abbreviated terms	2
4	Conformance	2
4.1	General	2
4.2	Conformance to the normative documentation content	2
4.3	Conformance to processes	2
4.4	Full conformance	3
5	Application of this document	3
6	Technical management processes	3
6.1	General	3
6.2	Project planning process	5
6.2.1	General	5
6.2.2	Guidance	5
6.2.3	Software-specific guidance	8
6.3	Project assessment and control process	9
6.3.1	General	9
6.3.2	Guidance	9
6.4	Decision management process	11
6.4.1	General	11
6.4.2	Guidance	11
6.5	Risk management process	13
6.5.1	General	13
6.5.2	Guidance	13
6.6	Configuration management process	14
6.6.1	General	14
6.6.2	Guidance	14
6.7	Information management process	15
6.7.1	General	15
6.7.2	Guidance	15
6.8	Measurement process	16
6.8.1	General	16
6.8.2	Guidance	16
6.9	Quality assurance process	17
6.9.1	General	17
6.9.2	Guidance	17
7	Elements of the project management plan	18

7.1	General	18
7.2	Front matter	18
7.3	Project overview	18
7.3.1	Project summary	18
7.4	References	19
7.5	Definitions	19
7.6	Project context	20
7.6.1	Process model	20
7.6.2	Process improvement	20
7.6.3	Infrastructure and enabling systems	20
7.6.4	Methods, tools and techniques	20
7.6.5	Product acceptance	20
7.6.6	Project organization	21
7.7	Project planning	21
7.7.1	General	21
7.7.2	Project initiation	21
7.7.3	Project work plans	22
7.8	Project assessment and control	23
7.8.1	General	23
7.8.2	Requirements management	23
7.8.3	Scope change control	24
7.8.4	Schedule control	24
7.8.5	Budget control	24
7.8.6	Quality assurance	24
7.8.7	Subcontractor management	24
7.8.8	Project closeout	24
7.9	Product delivery	25
7.10	Supporting processes	25
7.10.1	General	25
7.10.2	Project supervision and work environment	25
7.10.3	Decision management	25
7.10.4	Risk management	25
7.10.5	Configuration management	26
7.10.6	Information management	26
7.10.7	Quality assurance	27
7.10.8	Measurement	27
7.10.9	Reviews and audits	27
7.10.10	Verification and validation	27
7.11	Additional plans	28
7.12	End matter	28
	Bibliography	29
	IEEE notices and abstract	30