

ISO/IEC 26562:2019-11 (E)

Software and systems engineering - Methods and tools for product line transition management

Contents		Page
Foreword		v
Introduction		vi
1	Scope	1
2	Normative references	1
3	Terms and Definitions	1
4	Reference model for product line transition management	2
4.1	Overview	2
4.2	Product line transition management	3
4.3	Product line transition operationalization	3
4.4	Product line transition support	4
5	Product line transition management	5
5.1	General	5
5.2	Product line transition planning	5
5.2.1	Principal constituents	5
5.2.2	Establish organization's transition goal	6
5.2.3	Determine organization's transition strategy	7
5.2.4	Define key procedures for transition	7
5.2.5	Formulate schedules and required resources for transition	8
5.2.6	Specify how to monitor, measure, and control the effectiveness of transition	8
5.2.7	Document product line transition plan	9
5.3	Product line transition enabling	9
5.3.1	Principal constituents	9
5.3.2	Establish governance policy for transition	10
5.3.3	Mobilize qualified human resources for transition	10
5.3.4	Identify infrastructure and resource needs for transition operationalization and support ..	11
5.3.5	Enable quality assurance measurement for transition	11
5.3.6	Improve transition process continuously	12
5.4	Product line transition managing	12
5.4.1	Principal constituents	12
5.4.2	Tailor and allocate governance policy, R & R, and resources to relevant sub functions of transition	13
5.4.3	Collect data from SSPL transition sub functions	13
5.4.4	Monitor, measure, and control transition operationalization and support	14
5.4.5	Manage actual operation and support of transition	14
5.4.6	Provide feedback to planning and enabling functions of transition	15
6	Product line transition operationalization	15
6.1	General	15
6.2	Product line transition preparation	15
6.2.1	Principal constituents	15
6.2.2	Create transition scenarios to deploy transition strategy	16
6.2.3	Analyse the effectiveness of the transition scenarios	17
6.2.4	Select an optimal transition scenario	17
6.2.5	Specify the scenario for transition launch	17
6.2.6	Train human resources responsible for transition	17

6.3	Launching the product line transition	18
6.3.1	Principal constituents	18
6.3.2	Launch a pilot transition	19
6.3.3	Deliver findings from launching the pilot transition	19
6.3.4	Improve the transition process from the actual pilot(s)	19
6.3.5	Retrain human resources responsible for transition	20
6.4	Product line transition operation	20
6.4.1	Principal constituents	20
6.4.2	Perform organization wide transition operation	21
6.4.3	Capture relevant data from the operation	21
6.4.4	Document the findings, strengths, and weaknesses	21
6.4.5	Assess gaps between to-be and as-is	22
6.4.6	Improve the transition process from the gap assessment results	22
6.5	Institutionalizing the product line transition	22
6.5.1	Principal constituents	22
6.5.2	Assign responsibilities of roles for institutionalization	23
6.5.3	Identify gaps to drive improvements for institutionalization	23
6.5.4	Exercise necessary actions to fill the gaps	24
6.5.5	Monitor the status/effects of the actions	24
6.5.6	Perform continuous improvement for institutionalization	24
7	Product line transition support	25
7.1	General	25
7.2	Quality assurance for product line transition	25
7.2.1	Principal constituents	25
7.2.2	Objectively evaluate transition activities	26
7.2.3	Objectively evaluate transition work products	26
7.2.4	Communicate and resolve noncompliance issues	27
7.2.5	Establish records of transition quality assurance activities	27
7.3	Measuring the success of product line transition	28
7.3.1	Principal constituents	28
7.3.2	Integrate measurement results of product line transition	28
7.3.3	Evaluate the success of product line transition	29
7.3.4	Record results and inform to the relevant stakeholders	29
7.3.5	Improve the product line transition process continuously	30
7.4	Risk management for product line transition	30
7.4.1	Principal constituents	30
7.4.2	Identify risks related to the success of transition	31
7.4.3	Develop mitigation plans for the identified risks	32
7.4.4	Monitor the execution of the mitigation plan	32
7.4.5	Learn from actual results of risk management for product line transition	32
	Annex A (informative) Exemplar product line transition strategies	34
	Bibliography	35