

ISO 22316:2017-03 (E)

Security and resilience - Organizational resilience - Principles and attributes

Contents		Page
Foreword		iv
Introduction		v
1	Scope	1
2	Normative references	1
3	Terms and definitions	1
4	Principles	2
4.1	General	2
4.2	Coordinated approach	2
5	Attributes for organizational resilience	2
5.1	General	2
5.2	Shared vision and clarity of purpose	2
5.3	Understanding and influencing context	3
5.4	Effective and empowered leadership	3
5.5	A culture supportive of organizational resilience	4
5.6	Shared information and knowledge	4
5.7	Availability of resources	4
5.8	Development and coordination of management disciplines	5
5.9	Supporting continual improvement	5
5.10	Ability to anticipate and managing change	5
6	Evaluating the factors that contribute to resilience	6
6.1	General	6
6.2	Organizational requirements	6
6.2.1	General	6
6.2.2	Determining gaps	7
6.3	Monitoring and assessment	7
6.3.1	Methods and processes	7
6.3.2	Review	7
6.4	Reporting	8
Annex A (informative) Relevant management disciplines		9
Bibliography		10