ISO 22393:2023-02 (E)

Security and resilience - Community resilience - Guidelines for planning recovery and renewal

Contents

Page

Foreword v

Introduction vi

1 Scope 1

2 Normative references 1

3 Termsanddefinitions 1

4 Concepts in recovery and renewal 2
4.1 General 2
4.2 Characteristics of recovery 2
4.3 Characteristics of renewal 3
4.4 Role of resilience partners for recovery and renewal 4
4.5 Differentiating recovery and renewal 5
4.6 Impacts and needs to recover and renew 6
4.7 Cross-cutting systemic themes for planning recovery and renewal 6
4.8 Information for planning recovery and renewal 7
4.9 Arrangements to activate recovery and renewal 7

5 Setting up a recovery coordination group 8
5.1 General 8
5.2 Agreeing the membership of the RCG 8
5.3 Agreeing the terms of reference of the RCG 9
5.3.1 General 9
5.3.2 Objectives for the RCG 10
5.4 Initiating the work of the RCG 10
5.5 Establish access to resources for recovery and renewal 11
5.6 Communicating with interested parties 11

6 Assessing the impacts of the crisis and community needs 12
6.1 General 12
6.2 Understanding the context of the crisis 12
6.3 Identifying impact themes on which to commission impact and need assessments 13
6.4 Designing and setting up the impact and need assessments 14
6.5 Collecting information for the impact and need assessments 15
6.6 Calculating net economic loss 15
6.7 Analysing and presenting results from the impact and need assessments 15
6.8 Selecting action areas to recover and renew 16

7 Developing recovery activities 16
7.1 General 16
7.2 Identifying transactional activity to implement as part of recovery 17
7.3 Managing delivery of recovery activities 17
7.4 Commemorating loss from the crisis 18

8 Developing renewal initiatives 18
8.1 General 18
8.2 Organizing how renewal initiatives are designed 19
8.3 Identifying transformational initiatives to implement as part of renewal 20

8.4 Considering challenges to renewal 21
8.5 Encouraging commitments to deliver the renewal initiatives 21

9 Continuous improvement 22
9.1 General 22
9.2 Identifying lessons 22
9.2.1 General 22
9.2.2 Questions the RCG can ask of the performance of the response system to improve preparedness 23
9.3 Acting on lessons 23
9.4 Scenario planning and exercising future crises 23

Annex A (informative) Examples of impact themes to consider in an impact and need assessment 25

Annex B (informative) Examples of people who can be disproportionately affected by a crisis 31

Annex C (informative) Example template for an impact and need assessment 34

Annex D (informative) Examples of how three action areas can be pursued as transactional activities or transformational initiatives 36

Annex E (informative) Examples of transactional recovery activities for people, places and processes 38

Bibliography 39