# DIN EN ISO 22397:2018-12 (E)

## Societal security - Guidelines for establishing partnering arrangements (ISO 22397:2014)

## Contents

Page


European foreword ..... 3

Foreword ..... 4

Introduction ..... 5

1 Scope ..... 6

2 Normative references ..... 6

3 Terms and definitions ..... 6

4 Plan the partnering arrangement ..... 6
4.1 Define the purpose of the partnering arrangement ..... 6
4.2 Identify partners to the arrangement ..... 6
4.3 Arrange initial dialogue with potential partners ..... 7

5 Develop the partnering arrangement ..... 7
5.1 Set the priorities ..... 7
5.2 Conduct a risk assessment ..... 7
5.3 Agree on the scope of the partnering arrangement ..... 8
5.4 Identify objectives, tasks and resources ..... 8
5.5 Identify roles, responsibilities and levels of authority ..... 9
5.6 Establish relationship rules and how to resolve challenges ..... 9
5.7 Determine communication and consultation needs ..... 9
5.8 Determine need for training and exercises ..... 9

6 Implement the partnering arrangement ..... 10
6.1 Apply partnering principles ..... 10
6.2 Select contractual tools ..... 11

7 Review the partnering arrangement ..... 11

Annex A (informative) How to generate the information necessary to establish relationship rules -- Example ..... 12

Annex B (informative) Potential obstacles to the partnering arrangement ..... 15

Annex C (informative) Partnering review checklist ..... 16

Bibliography ..... 18