

# ISO 22397:2014-07 (E)

## Societal security - Guidelines for establishing partnering arrangements

---

<b>Contents</b>		<b>Page</b>
Foreword .....		iv
Introduction .....		v
1	Scope .....	1
2	Normative references .....	1
3	Terms and definitions .....	1
4	Plan the partnering arrangement .....	1
4.1	Define the purpose of the partnering arrangement .....	1
4.2	Identify partners to the arrangement .....	1
4.3	Arrange initial dialogue with potential partners .....	2
5	Develop the partnering arrangement .....	2
5.1	Set the priorities .....	2
5.2	Conduct a risk assessment .....	2
5.3	Agree on the scope of the partnering arrangement .....	3
5.4	Identify objectives, tasks and resources .....	3
5.5	Identify roles, responsibilities and levels of authority .....	4
5.6	Establish relationship rules and how to resolve challenges .....	4
5.7	Determine communication and consultation needs .....	4
5.8	Determine need for training and exercises .....	4
6	Implement the partnering arrangement .....	5
6.1	Apply partnering principles .....	5
6.2	Select contractual tools .....	5
7	Review the partnering arrangement .....	6
Annex A (informative)	How to generate the information necessary to establish relationship rules -- Example .....	7
Annex B (informative)	Potential obstacles to the partnering arrangement .....	10
Annex C (informative)	Partnering review checklist .....	11
Bibliography .....		13