

ISO 22372:2025-11 (E)

Security and resilience - Community resilience - Guidelines for infrastructure resilience

Contents

Page

- Foreword..... v
- Introduction..... vi
- 1 Scope..... 1
- 2 Normative references..... 1
- 3 Terms and definitions..... 1
- 4 Framework..... 3
 - 4.1 General.....3
 - 4.2 Objectives and responsibilities.....3
 - 4.3 Identifying and assessing capabilities of infrastructure.....3
 - 4.4 Setting priorities.....5
 - 4.5 Establishing a strategy and plan.....6
- 5 Principles..... 7
 - 5.1 General.....7
 - 5.2 Principle 1: Clearly defined accountabilities and shared responsibilities.....8
 - 5.3 Principle 2: Proactively protected.....9
 - 5.4 Principle 3: Environmentally integrated.....10
 - 5.5 Principle 4: Socially engaged.....11
 - 5.6 Principle 5: Adaptively transforming.....12
 - 5.7 Principle 6: Continually learning and improving.....13
- 6 Operational processes..... 13
 - 6.1 General.....13
 - 6.2 Plan: developing and sharing understanding.....14
 - 6.2.1 General.....14
 - 6.2.2 Collecting evidence.....14
 - 6.2.3 Working with and sharing information with others.....15
 - 6.3 Plan: investing in infrastructure resilience.....18
 - 6.3.1 General.....18
 - 6.3.2 P1A6 Share hazard, risk and return information.....18
 - 6.3.3 P1A7 Invest to enhance resilience.....18
 - 6.3.4 P2A12 Devise long-term investments.....19
 - 6.4 Do: devising and designing ways to improve infrastructure resilience.....19
 - 6.4.1 General.....19
 - 6.4.2 P2A1 Increase essential safety requirements.....20
 - 6.4.3 P2A2 Exceed basic requirements for critical components.....20
 - 6.4.4 P2A3 Consider interdependencies of systems and systemic risks.....21
 - 6.4.5 P2A8 Design infrastructure to fail safely.....21
 - 6.4.6 P2A10 Design for multiple scales.....21
 - 6.4.7 P3A2 Appropriate use of nature-based solutions.....21
 - 6.4.8 P3A5 Use environmentally sustainable resources.....21
 - 6.4.9 P3A6 Sustainable use of natural resources.....22
 - 6.5 Do: implementing ways to improve infrastructure resilience.....22
 - 6.5.1 General.....22
 - 6.5.2 P2A4 Secure multiple resilience pathways and controls.....23
 - 6.5.3 P2A5 Take timely action.....23
 - 6.5.4 P2A6 Embed emergency management.....23
 - 6.5.5 P2A7 Consider infrastructure users.....23

6.5.6	P2A9	Implement strategies to overcome systemic weaknesses found by stress testing.....	24
6.5.7	P3A1	Minimize environmental exposure and impact.....	24
6.5.8	P4A4	Focus resources on critical tasks during emergencies.....	24
6.5.9	P5A2	Create and enhance adaptive capacity.....	24
6.5.10	P6A7	Establish redundancy within any monitoring and analysis system.....	24
6.6		Check: testing ways to improve resilience.....	25
6.6.1		General.....	25
6.6.2	P6A4	Analyse, learn, and formulate improvements.....	25
6.6.3	P6A5	Develop and test strategies to overcome component vulnerabilities.....	25
6.7		Check: monitoring infrastructure resilience.....	26
6.7.1		General.....	26
6.7.2	P1A8	Manage infrastructure resilience performance.....	26
6.7.3	P6A3	Monitor and report.....	26
6.8		Act: improving practices, norms and management approaches.....	26
6.8.1		General.....	26
6.8.2	P4A1	Encourage active public participation.....	27
6.8.3	P4A3	Assess needs and expectations of the public.....	27
6.8.4	P4A5	Prepare people for disruptive incidents.....	28
6.8.5	P5A1	Choose manageable solutions.....	28
6.8.6	P5A3	Develop flexible management.....	28
6.8.7	P5A4	Enable capacity to extend beyond initial scope.....	28
6.8.8	P5A5	Allow for human discretion.....	29
6.8.9	P6A6	Maintain and improve competencies.....	29
6.9		Act: maintaining operational infrastructure and its natural environment.....	29
6.9.1		General.....	29
6.9.2	P2A11	Adopt condition-based maintenance.....	30
6.9.3	P2A13	Inspect assets after disruptive incidents and near misses.....	30
6.9.4	P3A4	Maintain the natural environment.....	30
Annex A (informative) Example of a governance framework for infrastructure resilience.....			31
Bibliography.....			33