

ISO 22393:2023-02 (E)

Security and resilience - Community resilience - Guidelines for planning recovery and renewal

Contents		Page
Foreword		v
Introduction		vi
1	Scope	1
2	Normative references	1
3	Terms and definitions	1
4	Concepts in recovery and renewal	2
4.1	General	2
4.2	Characteristics of recovery	2
4.3	Characteristics of renewal	3
4.4	Role of resilience partners for recovery and renewal	4
4.5	Differentiating recovery and renewal	5
4.6	Impacts and needs to recover and renew	6
4.7	Cross-cutting systemic themes for planning recovery and renewal	6
4.8	Information for planning recovery and renewal	7
4.9	Arrangements to activate recovery and renewal	7
5	Setting up a recovery coordination group	8
5.1	General	8
5.2	Agreeing the membership of the RCG	8
5.3	Agreeing the terms of reference of the RCG	9
5.3.1	General	9
5.3.2	Objectives for the RCG	10
5.4	Initiating the work of the RCG	10
5.5	Establish access to resources for recovery and renewal	11
5.6	Communicating with interested parties	11
6	Assessing the impacts of the crisis and community needs	12
6.1	General	12
6.2	Understanding the context of the crisis	12
6.3	Identifying impact themes on which to commission impact and need assessments	13
6.4	Designing and setting up the impact and need assessments	14
6.5	Collecting information for the impact and need assessments	15
6.6	Calculating net economic loss	15
6.7	Analysing and presenting results from the impact and need assessments	15
6.8	Selecting action areas to recover and renew	16
7	Developing recovery activities	16
7.1	General	16
7.2	Identifying transactional activity to implement as part of recovery	17
7.3	Managing delivery of recovery activities	17
7.4	Commemorating loss from the crisis	18
8	Developing renewal initiatives	18
8.1	General	18
8.2	Organizing how renewal initiatives are designed	19
8.3	Identifying transformational initiatives to implement as part of renewal	20

8.4	Considering challenges to renewal	21
8.5	Encouraging commitments to deliver the renewal initiatives	21
9	Continuous improvement	22
9.1	General	22
9.2	Identifying lessons	22
9.2.1	General	22
9.2.2	Questions the RCG can ask of the performance of the response system to improve preparedness	23
9.3	Acting on lessons	23
9.4	Scenario planning and exercising future crises	23
Annex A (informative) Examples of impact themes to consider in an impact and need assessment		25
Annex B (informative) Examples of people who can be disproportionately affected by a crisis		31
Annex C (informative) Example template for an impact and need assessment		34
Annex D (informative) Examples of how three action areas can be pursued as transactional activities or transformational initiatives		36
Annex E (informative) Examples of transactional recovery activities for people, places and processes		38
Bibliography		39